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Hocking, Wendy A - Washington, DC

From: LaChance, Susan M - Washington, DC
Sent: Thursday, September 15, 2011 10:53 AM
To: Anita Pursley; Thompson, Phil; Don Harle
Cc: Owens, Sharon - Washington, DC; Zalewski, Lauren - Washington, DC; LaChance, Susan M - Washington, DC
Subject: FW: Postal Service Faces New Reality and AMP Study List

Attachments: StudyList_09.15.2011.xls



StudyList_09.15.2011.xls (65 K...)

To MTAC Executive Committee:

I have attached to this message the list (in excel format for ease of use) of mail processing facilities that will be studied for closure and consolidation over the next few months. Additionally you will notice that I have also attached the news release related to the changes to our infrastructure.

Additional information will be sent to the mailing industry (via the customer distribution mailing lists that we maintain) later this morning.

Please let me know if you have any questions.

Susan M LaChance

From: NEWS
Sent: Thursday, September 15, 2011 10:30 AM
To: #HQ OFFICERS; #HQ OFFICERS' SECRETARIES; #AREA VICE PRESIDENTS; #AREA VP SECRETARIES; PCES Non Officers DL - All; #CorpComm; #Public Policy
Subject: Postal Service Faces New Reality

FOR IMMEDIATE RELEASE
Sept. 15, 2011 PR Contact: Sue Brennan
sue.brennan@usps.gov
202-268-6363
Release No. 11-103

Postal Service Faces New Reality
Proposes Comprehensive Changes to Nationwide Infrastructure
WASHINGTON — Faced with a massive nationwide infrastructure that is no longer financially sustainable, the U.S. Postal Service today proposed sweeping changes designed to save the organization up to \$3 billion a year by cutting its network of processing facilities by over half and adjusting service standards.

Proposals under consideration include studying nearly 250 processing facilities for possible consolidation or closure, reducing mail processing equipment by as much as 50 percent, dramatically decreasing the nationwide transportation network, adjusting the workforce size by as many as 35,000 positions, and revising service standards for First-Class Mail.

"We are forced to face a new reality today," said Postmaster General Patrick Donahoe. "First-Class Mail supports the organization and drives network requirements. With the dramatic decline in mail volume and the resulting excess capacity, maintaining a vast national infrastructure is no longer realistic. Since 2006, we have closed 186 facilities, removed more than 1,500 pieces of mail processing equipment, decreased employee complement by more than 110,000 through attrition and reduced costs by \$12 billion."

Mail volume has declined by more than 43 billion pieces in the past 5 years and is continuing to decline. First-Class Mail has dropped 25 percent and single piece First-Class Mail — letters bearing postage stamps — has declined 36 percent in the same timeframe, and nearly 50 percent in the past ten years. The decline has created substantial excess capacity within the postal processing network.

The mail processing network itself was constructed to process and deliver First-Class Mail within a 1-3 day window depending on where the mail is sent and delivered. With the proposed change, the new service standard would become 2-3 days, meaning that on average, customers would no longer receive mail the day after it was mailed. If implemented, the change in service standards would allow for significant infrastructure changes to be made across the nation.

"Our employees continue to do a terrific job for our customers and are among the most dedicated workforce anywhere. These are difficult times and our announcement today does not reflect on their commitment to service," added Donahoe.

An Advance Notice of Rulemaking pertaining to the proposed overnight service standard changes was submitted to the Federal Register earlier today. A copy of the submission can be found at the URL below. The Postal Service intends to file with the Postal Regulatory Commission this fall.

The Postal Service receives no tax dollars for operating expenses and relies on the sale of postage, products and services to fund its operations.

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An electronic news kit containing the list of processing facilities being studied, the advance notice submitted to the Federal Register, today's news conference presentation, FAQs, and additional information including mail processing b-roll, video and audio soundbites and JPEG images can be found at <http://about.usps.com/news/electronic-press-kits/our-future-network/welcome.htm>.

For reporters interested in speaking with a regional Postal Service public relations professional on this issue, please go to <http://about.usps.com/news/electronic-press-kits/our-future-network/usps-local-media-contacts.pdf>.

A self-supporting government enterprise, the U.S. Postal Service is the only delivery service that reaches every address in the nation, 150 million residences, businesses and Post Office Boxes. The Postal Service receives no tax dollars for operating expenses, and relies on the sale of postage, products and services to fund its operations. With 32,000 retail locations and the most frequently visited website in the federal government, usps.com, the Postal Service has annual revenue of more than \$67 billion and delivers nearly 40 percent of the world's mail. If it were a private sector company, the U.S. Postal Service would rank 29th in the 2010 Fortune 500. Black Enterprise and Hispanic Business magazines ranked the Postal Service as a leader in workforce diversity. The Postal Service has been named the Most Trusted Government Agency six consecutive years and the sixth Most Trusted Business in the nation by the Ponemon Institute.

	Study Site	City/State	Gaining Site	City/State	Notes
1	Norfolk VA P&DC	Norfolk, VA	Richmond VA P&DC	Sandston, VA	
2	Fayetteville NC P&DC	Fayetteville, NC	Charlotte NC P&DC and/or Raleigh NC P&DC	Charlotte, NC / Raleigh, NC	
3	Asheville NC P&DF	Asheville, NC	Greenville SC P&DC	Greenville, SC	
4	Rocky Mount NC P&DF	Rocky Mount, NC	Raleigh NC P&DC	Raleigh, NC	
5	Florence SC P&DF	Florence, SC	Columbia SC P&DC	West Columbia, SC	
6	Athens GA P&DF	Athens, GA	North Metro GA P&DC	Duluth, GA	
7	Eastern Shore MD P&DF	Easton, MD	Baltimore MD P&DC	Baltimore, MD	
8	Kinston NC P&DF	Kinston, NC	Raleigh NC P&DC	Raleigh, NC	
9	Cumberland MD CSMPC	Cumberland, MD	Johnstown PA P&DF	Johnstown, PA	
10	Waldorf MD CSMPC	Waldorf, MD	Southern Maryland MD P&DC	Capitol Heights, MD	
11	Acworth GA CSMPC	Acworth, GA	North Metro GA P&DC	Duluth, GA	
12	Suburban MD Annex	Gaithersburg, MD	Suburban MD P&DC	Gaithersburg, MD	
13	Cartersville GA CSMPC	Cartersville, GA	North Metro GA P&DC	Duluth, GA	
14	Douglasville GA CSMPC	Douglasville, GA	North Metro GA P&DC	Duluth, GA	
15	Marietta GA DDC	Marietta, GA	North Metro GA P&DC	Duluth, GA	
16	Kinston NC Annex	Kinston, NC	Charlotte NC P&DC	Charlotte, NC	
17	Fayetteville NC Annex	Fayetteville, NC	Charlotte NC P&DC	Charlotte, NC	
18	Norfolk VA Annex	Norfolk, VA	Richmond VA P&DC	Sandston, VA	
19	Cincinnati OH P&DC	Cincinnati, OH	Louisville KY P&DC and/or Columbus OH P&DC and/or Indianapolis IN P&DC	Louisville, KY / Columbus, OH / Indianapolis, IN	
20	South Jersey NJ P&DC	Bellmawr, NJ	Philadelphia PA P&DC	Philadelphia, PA	
21	Buffalo NY P&DC	Buffalo, NY	Rochester NY P&DC	Rochester, NY	
22	Southeastern PA P&DC	Southeastern, PA	Philadelphia PA P&DC	Philadelphia, PA	
23	Wilmington DE P&DF	New Castle, DE	Philadelphia PA P&DC	Philadelphia, PA	
24	Dayton OH P&DF	Dayton, OH	Columbus OH P&DC	Columbus, OH	
25	Akron OH P&DC	Akron, OH	Cleveland OH P&DC	Cleveland, OH	
26	Toledo OH P&DF	Toledo, OH	Michigan Metroplex MI P&DC and/or Columbus OH P&DC	Pontiac, MI / Columbus, OH	
27	Lancaster PA P&DC	Lancaster, PA	Harrisburg PA P&DC	Harrisburg, PA	
28	Roanoke VA P&DC	Roanoke, VA	Greensboro NC P&DC	Greensboro, NC	
29	Lexington KY P&DC	Lexington, KY	Louisville KY P&DC and/or Knoxville TN P&DC	Louisville, KY / Knoxville, TN	
30	Chattanooga TN P&DC	Chattanooga, TN	North Metro GA P&DC	Duluth, GA	
31	Scranton PA P&DF	Scranton, PA	Lehigh Valley PA P&DC	Lehigh Valley, PA	
32	Monmouth NJ P&DC	Eatontown, NJ	Trenton NJ P&DC	Trenton, NJ	
33	Canton OH P&DF	Canton, OH	Cleveland OH P&DC	Cleveland, OH	
34	Youngstown OH P&DF	Youngstown, OH	Pittsburgh PA P&DC	Pittsburgh, PA	
35	Erie PA P&DF	Erie, PA	Pittsburgh PA P&DC and/or Rochester NY P&DC	Pittsburgh, PA / Rochester, NY	
36	Reading PA P&DF	Reading, PA	Harrisburg PA P&DC	Harrisburg, PA	
37	Lynchburg VA P&DF	Lynchburg, VA	Greensboro NC P&DC	Greensboro, NC	
38	Clarksburg WV P&DF	Clarksburg, WV	Charleston WV P&DC and/or Pittsburgh PA P&DF	Charleston, WV / Pittsburgh, PA / Johnstown, PA	
39	New Castle PA P&DF	New Castle, PA	Pittsburgh PA P&DC	Pittsburgh, PA	
40	Altoona PA P&DF	Duncansville, PA	Johnstown PA P&DF	Johnstown, PA	

Study Site	City/State	Gaining Site	City/State	Notes
41 Greensburg PA DDC	Greensburg, PA	Pittsburgh PA P&DC	Pittsburgh, PA	
42 Johnson City TN CSMPC	Johnson City, TN	Knoxville TN P&DC	Knoxville, TN	
43 Bowling Green KY P&DF	Bowling Green, KY	Nashville TN P&DC and/or Evansville IN P&DF	Nashville, TN / Evansville, IN	
44 WilliamSPORT PA P&DF	WilliamSPORT, PA	Harrisburg PA P&DC	Harrisburg, PA	
45 Jackson TN P&DF	Jackson, TN	Memphis TN P&DC	Memphis, TN	
46 Paducah KY P&DF	Paducah, KY	Evansville IN P&DF	Evansville, IN	
47 Louisville KY Annex	Louisville, KY	Louisville KY P&DC	Louisville, KY	
48 Bluefield WV CSMPC	Bluefield, WV	Charleston WV P&DC	Charleston, WV	
49 Chillicothe OH CSMPC	Chillicothe, OH	Columbus OH P&DC	Columbus, OH	
50 Steubenville OH CSMPC	Steubenville, OH	Pittsburgh PA P&DC	Pittsburgh, PA	
51 Elizabethtown KY CSMPC	Elizabethtown, KY	Louisville KY P&DC	Louisville, KY	
52 Parkersburg WV CSMPC	Parkersburg, WV	Charleston WV P&DC	Charleston, WV	
53 Athens OH CSMPC	Athens, OH	Columbus OH P&DC	Columbus, OH	
54 Horsham PA DDC	Horsham, PA	Philadelphia PA P&DC	Philadelphia, PA	
55 Somerset KY CSMPC	Somerset, KY	Knoxville TN P&DC	Knoxville, TN	
56 Hazard KY CSMPC	Hazard, KY	Knoxville TN P&DC	Knoxville, TN	
57 Ironton OH CSMPC	Ironton, OH	Columbus OH P&DC	Columbus, OH	
58 Campion KY CSMPC	Campton, KY	Louisville KY P&DC	Louisville, KY	
59 Petersburg WV CSMPC	Petersburg, WV	Johnstown PA P&DF	Johnstown, PA	
60 Jersey Shore DDC	Egg Harbor Township, NJ	South Jersey NJ P&DC	Bellmawr, NJ	
61 Clinton TN STC	Clinton, TN	N/A	N/A, N/A	
62 London KY P&DF	London, KY	Knoxville TN P&DC	Knoxville, TN	
63 Jet Cove TN Annex	Memphis, TN	Memphis TN P&DC	Memphis, TN	
64 Pittsburgh PA Building II Annex	Pittsburgh, PA	Pittsburgh PA P&DC	Pittsburgh, PA	
65 Detroit MI P&DC	Detroit, MI	Michigan Metroplex MI P&DC	Portlantic, MI	
66 Irving Park IL P&DC	Chicago, IL	Busse Metro Surface Hub IL Annex and/or Chicago IL NDC and/or Palatine IL P&DC	Elk Grove Village, IL / Forest Park, IL / Palatine, IL	
67 Fox Valley IL P&DC	Fox Valley, IL	So Suburban IL P&DC	Bedford Park, IL	
68 Lansing MI P&DC	Lansing, MI	Grand Rapids MI P&DC	Grand Rapids, MI	
69 Gary IN P&DC	Gary, IN	So Suburban IL P&DC	Bedford Park, IL	
70 Kalamazoo MI P&DC	Kalamazoo, MI	Grand Rapids MI P&DC	Grand Rapids, MI	
71 Springfield IL P&DC	Springfield, IL	Saint Louis MO NDC	Hazelwood, MO	
72 Saginaw MI P&DC	Saginaw, MI	Michigan Metroplex MI P&DC	Pontiac, MI	
73 South Bend IN P&DC	South Bend, IN	Ft Wayne IN P&DC	Ft Wayne, IN	
74 Rockford IL P&DC	Rockford, IL	Madison WI P&DC	Madison, WI	
75 Bloomington IL P&DF	Bloomington, IL	Peoria IL P&DF and/or Champaign IL P&DF	Peoria, IL / Champaign, IL	
76 Wausau WI P&DF	Rothschild, WI	Green Bay WI P&DC	Green Bay, WI	
77 Terre Haute IN P&DF	Terre Haute, IN	Indianaapolis IN P&DC and/or Evansville IN P&DF	Indianapolis, IN / Evansville, IN	
78 Kokomo IN P&DF	Kokomo, IN	Indianapolis IN P&DC	Indianapolis, IN	
79 Muncie IN P&DF	Muncie, IN	Indianapolis IN P&DC	Indianapolis, IN	
80 Iron Mountain MI P&DF	Iron Mountain, MI	Green Bay WI P&DC	Green Bay, WI	
81 Lafayette IN P&DF	Lafayette, IN	Indianapolis IN P&DC	Indianapolis, IN	
82 Quincy IL P&DF	Quincy, IL	Columbia MO P&DF	Columbia, MO	
83 Carbondale IL CSMPC	Carbondale, IL	Evansville IN P&DF	Evansville, IN	

Study Site	City/State	Gaining Site	City/State	Notes
84 Bloomington IN P&DF	Bloomington, IN	Indianapolis IN P&DC	Indianapolis, IN	
85 Jackson MI CSMPC	Jackson, MI	Michigan Metroplex MI P&DC	Pontiac, MI	
86 Columbus IN CSMPC	Columbus, IN	Indianapolis IN P&DC	Indianapolis, IN	
87 Centralia IL CSMPC	Centralia, IL	Evansville IN P&DF	Evansville, IN	
88 Effingham IL CSMPC	Effingham, IL	Champaign IL P&DF	Champaign, IL	
89 Portage WI CSMPC	Portage, WI	Madison WI P&DC	Madison, WI	
90 Kenosha WI CSMPC	Kenosha, WI	Milwaukee WI P&DC	Milwaukee, WI	
91 Wheeler Street MI Annex	Saginaw, MI	Michigan Metroplex MI P&DC	Pontiac, MI	
92 Boston MA P&DC	Boston, MA	Middlesex Essex MA P&DC and/or Northwest Boston MA P&DF	North Reading, MA / Waltham, MA	Also studied as a gaining site
93 Brooklyn NY P&DC	Brooklyn, NY	Morgan Station NY P&DC	New York, NY	Origin Only
94 Queens NY P&DC	Flushing, NY	Brooklyn NY P&DC and/or Morgan Station NY P&DC	Brooklyn, NY / New York, NY	
95 New Jersey NJ L&DC	Kearny, NJ	Northern NJ Metro P&DC	Teterboro, NJ	
96 Northern NJ Metro P&DC	Teterboro, NJ	Dominick V Daniels NJ P&DC	Kearny, NJ	
97 Southern Connecticut CT P&DC	Wallingford, CT	Hartford CT P&DC	Hartford, CT	
98 New York NY L&DC	Bethpage, NY	Western Nassau NY P&DC	Garden City, NY	
99 Middlesex Essex MA P&DC	North Reading, MA	Boston MA P&DC	Boston, MA	Also studied as a gaining site
100 Kilmers NJ P&DC	Edison, NJ	Trenton NJ P&DC and/or Dominick V Daniels NJ P&DC	Trenton, NJ / Kearny, NJ	
101 Central Mass MA P&DC	Shrewsbury, MA	Boston MA P&DC	Boston, MA	Also studied as a gaining site
102 Stamford CT P&DC	Stamford, CT	Westchester NY P&DC	White Plains, NY	
103 Western Nassau NY P&DC	Garden City, NY	Mid-Island NY P&DC	Melville, NY	
104 Brockton MA P&DC	Brockton, MA	Providence RI P&DC	Providence, RI	
105 Manchester NH P&DC	Manchester, NH	Southern Maine ME P&DC	Scarborough, ME	
106 Northwest Boston MA P&DF	Waltham, MA	Boston MA P&DC	Boston, MA	
107 Mid Hudson NY P&DC	Newburgh, NY	Albany NY P&DC	Albany, NY	
108 Nashua NH L&DC	Nashua, NH	Southern Maine ME P&DC and/or Middlesex Essex MA P&DC and/or Northwest Boston MA P&DF and/or White River Junction VT P&DC	Scarborough, ME / North Reading, MA / Waltham, MA / White River Junction, VT	
109 White River Junction VT P&DC	White River Junction, VT	Manchester NH P&DC	Manchester, NH	
110 Eastern Maine ME P&DF	Hampden, ME	Southern Maine ME P&DC	Scarborough, ME	
111 Binghamton NY STC	Binghamton, NY	N/A	N/A, N/A	
112 Binghamton NY CSMPC	Binghamton, NY	Syracuse NY P&DC	Syracuse, NY	
113 Catano DMDU PR Annex	Catano, PR	San Juan PR P&DC	San Juan, PR	
114 Burlington VT P&DF	Essex Junction, VT	White River Junction VT P&DC	White River Junction, VT	
115 Wareham MA CSMPC	Wareham, MA	Providence RI P&DC	Providence, RI	
116 Monsey NY DDC	Monsey, NY	Westchester NY P&DC	White Plains, NY	
117 Plattsburgh NY CSMPC	Plattsburgh, NY	Albany NY P&DC	Albany, NY	
118 Lowell MA DDC	Lowell, MA	Middlesex Essex MA P&DC	North Reading, MA	
119 Glens Falls NY CSMPC	Glens Falls, NY	Albany NY P&DC	Albany, NY	
120 Amsterdam NY CSMPC	Amsterdam, NY	Albany NY P&DC	Albany, NY	
121 Mid-Island NY Annex	Melville, NY	Mid-Island NY P&DC	Melville, NY	
122 San Bernardino CA P&DC	San Bernardino, CA	Moreno Valley CA Annex	Moreno Valley, CA	
123 Industry CA P&DC	City Of Industry, CA	Santa Ana CA P&DC	Santa Ana, CA	

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124 Long Beach CA P&DC	Long Beach, CA	Los Angeles CA P&DC and/or Santa Ana CA P&DC	Los Angeles, CA / Santa Ana, CA	
125 Stockton CA P&DC	Stockton, CA	West Sacramento CA P&DC	West Sacramento, CA	
126 Midway CA P&DF	San Diego, CA	ML Sellers CA P&DC	San Diego, CA	
127 North Bay CA P&DC	Petaluma, CA	Oakland CA P&DC and/or San Francisco CA P&DC	Oakland, CA / San Francisco, CA	
128 Bakersfield CA P&DC	Bakersfield, CA	Santa Clarita CA P&DC	Santa Clarita, CA	
129 Pasadena CA P&DC	Pasadena, CA	Los Angeles CA P&DC	Los Angeles, CA	
130 North Peninsula CA DDC	Burlingame, CA	San Francisco CA P&DC	San Francisco, CA	
131 Redding CA CSMPC	Redding, CA	West Sacramento CA P&DC	West Sacramento, CA	
132 Van Nuys CA FSS Annex	Van Nuys, CA	Santa Clarita CA P&DC	Santa Clarita, CA	
133 Eureka CA CSMPC	Eureka, CA	Medford OR CSMPC	Medford, OR	
134 Modesto CA CSMPC	Modesto, CA	West Sacramento CA P&DC	West Sacramento, CA	
135 North Bay CA DDC	Petaluma, CA	Oakland CA P&DC and/or San Francisco CA P&DC	Oakland, CA / San Francisco, CA	
136 Herb Peck CA Annex	Los Angeles, CA	Los Angeles CA P&DC	Los Angeles, CA	
137 Dallas TX P&DC	Dallas, TX	North Texas TX P&DC and/or Ft Worth TX P&DC	Coppell, TX / Fort Worth, TX	
138 New Orleans LA P&DC	New Orleans, LA	Baton Rouge LA P&DC	Baton Rouge, LA	Origin Only
139 Tulsa OK P&DC	Tulsa, OK	Oklahoma City OK P&DC	Oklahoma City, OK	
140 Orlando FL P&DC	Orlando, FL	Mid Florida FL P&DC	Mid Florida, FL	
141 Ft Myers FL P&DC	Ft Myers, FL	West Palm Beach FL P&DC	West Palm Beach, FL	
142 South Florida FL P&DC	Pembroke Pines, FL	Miami FL P&DC	Miami, FL	
143 Ft Lauderdale FL P&DC	Fort Lauderdale, FL	Miami FL P&DC	Miami, FL	
144 St Petersburg FL P&DC	Saint Petersburg, FL	Tampa FL P&DC	Tampa, FL	
145 Minnesota FL P&DC	Sarasota, FL	Tampa FL P&DC	Tampa, FL	
146 East Texas TX P&DC	Tyler, TX	Shreveport LA P&DC and/or North Texas TX P&DC and/or North Houston TX P&DC	Shreveport, LA / Coppell, TX / North Houston, TX	
147 Waco TX P&DF	Waco, TX	Austin TX P&DC	Austin, TX	
148 Gainesville FL P&DF	Gainesville, FL	Tampa FL P&DC and/or Jacksonville FL P&DC	Tampa, FL / Jacksonville, FL	
149 Lafayette LA P&DF	Lafayette, LA	Baton Rouge LA P&DC	Baton Rouge, LA	
150 Huntsville AL P&DF	Huntsville, AL	Birmingham AL P&DC	Birmingham, AL	
151 Savannah GA P&DF	Savannah, GA	Charleston SC P&DF and/or Macon GA P&DC and/or Jacksonville FL P&DC	North Charleston, SC / Macon, GA / Jacksonville, FL	
152 Mcallen TX P&DF	Mcallen, TX	Corpus Christi TX P&DC	Corpus Christi, TX	
153 Lakeland FL P&DC	Lakeland, FL	Tampa FL P&DC	Tampa, FL	
154 Abilene TX CSMPC	Abilene, TX	Austin TX P&DC and/or Midland TX P&DF	Austin, TX / Midland, TX	
155 Albany GA CSMPC	Albany, GA	Jacksonville FL P&DC and/or Tallahassee FL P&DF	Jacksonville, FL / Tallahassee, FL	
156 Beaumont TX P&DF	Beaumont, TX	North Houston TX P&DC	North Houston, TX	
157 Augusta GA P&DF	Augusta, GA	Columbia SC P&DC and/or Macon GA P&DC	West Columbia, SC / Macon, GA	
158 Fayetteville AR P&DF	Fayetteville, AR	Little Rock AR P&DC	Little Rock, AR	
159 Gulfport MS P&DF	Gulfport, MS	Mobile AL P&DC	Mobile, AL	

Study Site	City/State	Gaining Site	City/State	Notes
160 Columbus GA CSMPC	Columbus, GA	Montgomery AL P&DC	Montgomery, AL	
161 Bryan TX CSMPC	Bryan, TX	North Houston TX P&DC	North Houston, TX	
162 Panama City FL P&DF	Panama City, FL	Pensacola FL P&DC	Pensacola, FL	
163 Hattiesburg MS CSMPC	Hattiesburg, MS	Mobile AL P&DC	Mobile, AL	
164 Jonesboro AR CSMPC	Jonesboro, AR	Memphis TN P&DC and/or Little Rock AR P&DC	Memphis, TN / Little Rock, AR	
165 Grenada MS CSMPC	Grenada, MS	Jackson MS P&DC	Jackson, MS	
166 Lufkin TX CSMPC	Lufkin, TX	North Houston TX P&DC	North Houston, TX	
167 Tupelo MS CSMPC	Tupelo, MS	Memphis TN P&DC	Memphis, TN	
168 Hot Springs Ntl Pk AR CSMPC	Hot Springs National Park, AR	Little Rock AR P&DC	Little Rock, AR	
169 Little Rock Lindsey Road AR Annex	Little Rock, AR	Little Rock AR P&DC	Little Rock, AR	
170 Waycross GA CSMPC	Waycross, GA	Jacksonville FL P&DC	Jacksonville, FL	
171 Dothan AL CSMPC	Dothan, AL	Montgomery AL P&DC	Montgomery, AL	
172 Austin TX Annex	Austin, TX	Austin TX P&DC	Austin, TX	
173 Tuscaloosa AL CSMPC	Tuscaloosa, AL	Birmingham AL P&DC	Birmingham, AL	
174 Harrison AR CSMPC	Harrison, AR	Little Rock AR P&DC	Little Rock, AR	
175 McAlester OK CSMPC	McAlester, OK	Oklahoma City OK P&DC	Oklahoma City, OK	
176 Savanna PO CSMPC	Savannah, GA	Charleston SC P&DF	North Charleston, SC	
177 Anniston AL CSMPC	Anniston, AL	Birmingham AL P&DC	Birmingham, AL	
178 Swainsboro GA CSMPC	Swainsboro, GA	Macon GA P&DC	Macon, GA	
179 Valdosta GA CSMPC	Valdosta, GA	Jacksonville FL P&DC	Jacksonville, FL	
180 Poteau OK CSMPC	Poteau, OK	Oklahoma City OK P&DC	Oklahoma City, OK	
181 Woodward OK CSMPC	Woodward, OK	Oklahoma City OK P&DC	Oklahoma City, OK	
182 Mobile AL Annex	Mobile, AL	Mobile AL P&DC	Mobile, AL	
183 Waco TX Annex	Waco, TX	Austin TX P&DC	Austin, TX	
184 Colorado Springs CO P&DC	Colorado Springs, CO	Denver CO P&DC	Denver, CO	
185 Tucson AZ P&DC	Tucson, AZ	Phoenix AZ P&DC	Phoenix, AZ	
186 Springfield MO P&DF	Springfield, MO	Kansas City MO P&DC	Kansas City, MO	
187 Reno NV P&DC	Reno, NV	West Sacramento CA P&DC	West Sacramento, CA	
188 Everett WA P&DF	Everett, WA	Seattle WA P&DC	Seattle, WA	
189 Tacoma WA P&DC	Tacoma, WA	Seattle WA P&DC	Seattle, WA	
190 Mount Hood OR DDC	Mount Hood Parkdale, OR	Portland OR P&DC	Portland, OR	
191 Cedar Rapids IA P&DF	Cedar Rapids, IA	Quad Cities IL P&DF	Milan, IL	
192 Eugene OR P&DF	Springfield, OR	Portland OR P&DC	Portland, OR	
193 Salem OR P&DF	Salem, OR	Portland OR P&DC	Portland, OR	
194 St Cloud MN P&DF	Waite Park, MN	Minneapolis MN P&DC	Minneapolis, MN	
195 Topeka KS P&DF	Topeka, KS	Kansas City MO P&DC	Kansas City, MO	
196 Cape Girardeau MO P&DF	Cape Girardeau, MO	Saint Louis MO NDC	Hazelwood, MO	
197 Waterloo IA P&DF	Waterloo, IA	Des Moines IA P&DC	Des Moines, IA	
198 Duluth MN P&DF	Duluth, MN	St Paul MN P&DC	Saint Paul, MN	
199 Rochester MN P&DF	Rochester, MN	St Paul MN P&DC	Saint Paul, MN	
200 Olympia WA P&DF	Tumwater, WA	Seattle WA P&DC	Seattle, WA	
201 Seattle WA East DDC	Redmond, WA	Seattle WA P&DC	Seattle, WA	
202 Provo UT CSMPC	Provo, UT	Salt Lake City UT P&DC and/or Grand Junction CO CSMPC and/or Las Vegas NV P&DC	Salt Lake City, UT / Grand Junction, CO / Las Vegas, NV	
203 South WA DDC	Kent, WA	Seattle WA P&DC	Seattle, WA	
204 Eau Claire WI P&DF	Eau Claire, WI	St Paul MN P&DC	Saint Paul, MN	

	Study Site	City/State	Gaining Site	City/State	Notes
205	Pocatello ID CSMPC	Pocatello, ID	Salt Lake City UT P&DC	Salt Lake City, UT	
206	Missoula MT CSMPC	Missoula, MT	Spokane WA P&DC	Spokane, WA	
	Rapid City SD P&DF	Rapid City, SD	Casper WY CSMPC	Casper, WY	
207	La Crosse WI P&DF	La Crosse, WI	St Paul MN P&DC	Saint Paul, MN	
208	Pasco WA P&DF	Pasco, WA	Spokane WA P&DC	Spokane, WA	
209	East Valley AZ DDC	Gilbert, AZ	Phoenix AZ P&DC	Phoenix, AZ	
210	Grand Island NE P&DF	Grand Island, NE	Omaha NE P&DC	Omaha, NE	
211	Bend OR CSMPC	Bend, OR	Portland OR P&DC	Portland, OR	
212	Wenatchee WA CSMPC	Wenatchee, WA	Spokane WA P&DC	Spokane, WA	
213	North Platte NE CSMPC	North Platte, NE	Cheyenne WY P&DC	Cheyenne, WY	
214	Norfolk NE P&DF	Norfolk, NE	Omaha NE P&DC	Omaha, NE	
215	Grand Forks ND CSMPC	Grand Forks, ND	Fargo ND P&DF	Fargo, ND	
216	Salina KS CSMPC	Salina, KS	Wichita KS P&DC	Wichita, KS	
217	Dakota Central SD P&DF	Huron, SD	Sioux Falls SD P&DF	Sioux Falls, SD	
218	Minot ND CSMPC	Minot, ND	Bismarck ND P&DF	Bismarck, ND	
219	Helena MT CSMPC	Helena, MT	Great Falls MT P&DF	Great Falls, MT	
220	Roswell NM CSMPC	Roswell, NM	Lubbock TX P&DF	Lubbock, TX	
221	Kalispell MT CSMPC	Kalispell, MT	Spokane WA P&DC	Spokane, WA	
222	Hutchinson KS CSMPC	Hutchinson, KS	Wichita KS P&DC	Wichita, KS	
223	Rock Springs WY CSMPC	Rock Springs, WY	Salt Lake City UT P&DC	Salt Lake City, UT	
224	Dodge City KS CSMPC	Dodge City, KS	Wichita KS P&DC	Wichita, KS	
225	Farmington NM CSMPC	Farmington, NM	Albuquerque NM P&DC	Albuquerque, NM	
226	Durango CO CSMPC	Durango, CO	Albuquerque NM P&DC	Albuquerque, NM	
227	Pendleton OR CSMPC	Pendleton, OR	Portland OR P&DC	Portland, OR	
228	Bemidji MN CSMPC	Bemidji, MN	Minneapolis MN P&DC	Minneapolis, MN	
229	Alamosa CO CSMPC	Alamosa, CO	Denver CO P&DC	Denver, CO	
230	Albuquerque NM ASF Annex	Albuquerque, NM	Albuquerque NM P&DC	Albuquerque, NM	
231	Hays KS CSMPC	Hays, KS	Wichita KS P&DC	Wichita, KS	
232	Alamogordo NM CSMPC	Alamogordo, NM	El Paso TX P&DC	El Paso, TX	
233	Salida CO CSMPC	Salida, CO	Denver CO P&DC	Denver, CO	
234	Clovis NM CSMPC	Clovis, NM	Lubbock TX P&DF	Lubbock, TX	
235	Sunset OR DDC	Hillsboro, OR	Portland OR P&DC	Portland, OR	
236	Carroll IA CSMPC	Carroll, IA	Des Moines IA P&DC	Des Moines, IA	
237	Devils Lake ND CSMPC	Devils Lake, ND	Fargo ND P&DF	Fargo, ND	
238	Liberal KS CSMPC	Liberal, KS	Wichita KS P&DC and/or Amarillo TX P&DF	Wichita, KS / Amarillo, TX	
239	Alliance NE CSMPC	Alliance, NE	Cheyenne WY P&DC	Cheyenne, WY	
240	Elko NV CSMPC	Elko, NV	Salt Lake City UT P&DC	Salt Lake City, UT	
241	Colby KS CSMPC	Colby, KS	Denver CO P&DC	Denver, CO	
242	Rawlins WY CSMPC	Rawlins, WY	Cheyenne WY P&DC	Cheyenne, WY	
243	Wolf Point MT CSMPC	Wolf Point, MT	Billings MT P&DF	Billings, MT	
244	Wheatland WY CSMPC	Wheatland, WY	Cheyenne WY P&DC	Cheyenne, WY	
245	Tucumcari NM CSMPC	Tucumcari, NM	Albuquerque NM P&DC	Albuquerque, NM	
246	Creston IA CSMPC	Creston, IA	Des Moines IA P&DC	Des Moines, IA	
247	Socorro NM CSMPC	Socorro, NM	Albuquerque NM P&DC	Albuquerque, NM	
248	Truth Or Cons NM CSMPC	Truth Or Consequences, NM	Albuquerque NM P&DC	Albuquerque, NM	
249	South Sound WA DDC	Fife, WA	Seattle WA P&DC	Seattle, WA	
250	North Valley AZ DDC	Phoenix, AZ	Phoenix AZ P&DC	Phoenix, AZ	

Study Site	City/State	Gaining Site	City/State	Notes
Omaha NE Mail Consolidation Center Annex	Omaha, NE	Omaha NE P&DC	Omaha, NE	